

2024–2025: Anticipating Business Cycle Changes

Presented by ITR Economics Economist and Speaker Jeremy Bess



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Macroeconomic Signals for 2024

- Decline Probable for 2024
- Leading Indicators Beginning to Lift

Uncertainty Drivers

- Higher Interest Rates Are a Threat
- Wage Inflation Pressuring Margins
- Corporate Profits Are Weakening

Highlights

- There Are Opportunities Out There
- Commercial Markets Solid for 2024
- Commercial Markets Lag; Beware 2025





	Duration	Accuracy
US GDP	15	97.8%
US Ind. Production	14	99.8%
Europe Ind. Production	14	99.5%
Canada Ind. Production	15	99.3%
China Ind. Production	13	99.6%
Retail Sales	12	99.9%
Housing - Single Family	14	92.0%
Employment-Private Sector	13	99.5%

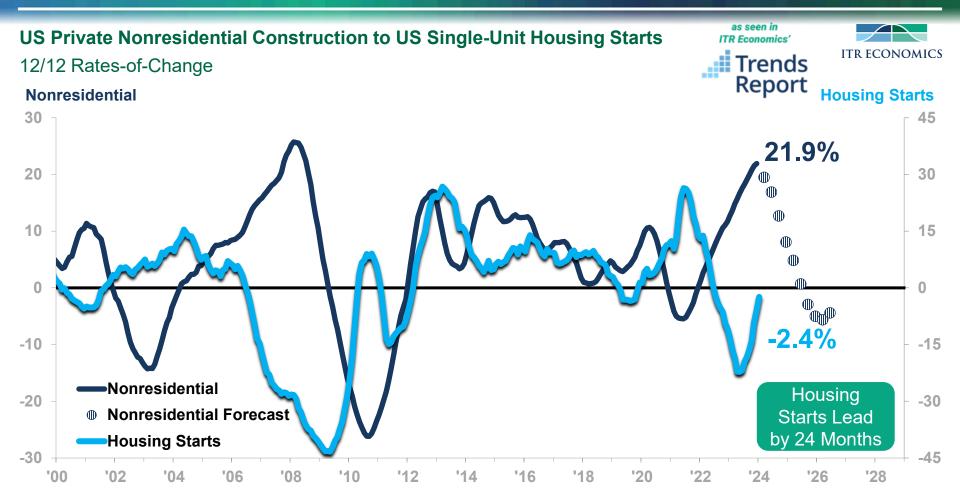
ITR Economics provides the best economic intelligence to reduce risk and drive practical and profitable business decisions.

A Powerful Management Tool • Rates-of-Change



	Raw		ЗММТ	3/12	12MMT	12/12	
Feb-22	5.917					_	-
Mar-22	5.864						
Apr-22	7.240		19.0				
May-22	6.711		19.0				
Jun-22	6.958		20.9				
Jul-22	7.274		20.9				2/42 42/42
Aug-22	6.473		20.9				3/12 12/12
Sep-22	7.013		20.7				
Oct-22	6.839		20.0				
Nov-22	6.787	1	20.6				
Dec-22	6.635		20.3				Based on data from a Based on data from a
Jan-23	6.601		20.0		80.3		consecutive 3-month consecutive 12-month
Feb-23	6.230		19.5		80.6		period compared to one period compared to one
Mar-23	5.958		18.8		80.7		year earlier.
Apr-23	6.955		19.1	0.6%	80.4		year earlier.
May-23	6.295		19.2	-3.1%	80.0		
Jun-23	6.844		20.1	-3.9%	79.9		Anticipates shifts in Defines the business
Jul-23	6.777		19.9	-4.9%	79.4	3.5%	business cycle trends. cycle.
Aug-23	6.221		19.8	-4.2%	79.2	2.4%	
Sep-23	6.932		19.9	-4.0%	79.1	0.9%	
Oct-23	6.720		19.9	-2.2%	79.0	-0.2%	
Nov-23	6.942		20.6	-0.2%	79.1	-0.8%	
Dec-23	6.650		20.3	0.3%	79.1	-1.2%	
Jan-24	6.507		20.1	0.4%	79.0	-1.6%	
	0.001		20.1		,		

Leading Indicators





Global Forces



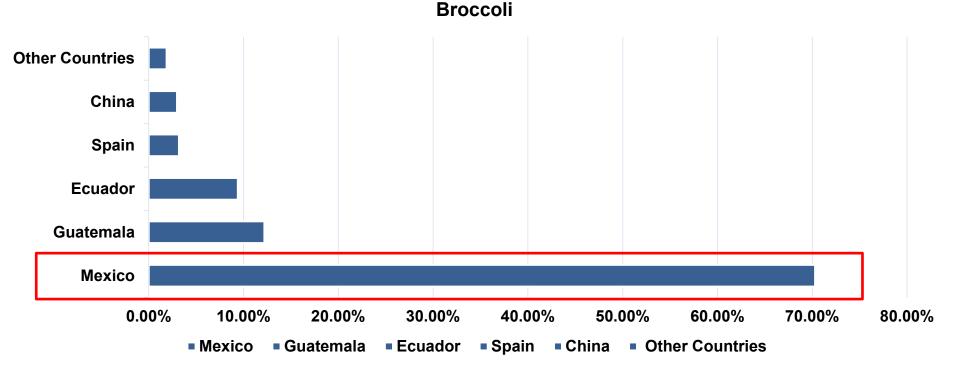


A Very Global Industry

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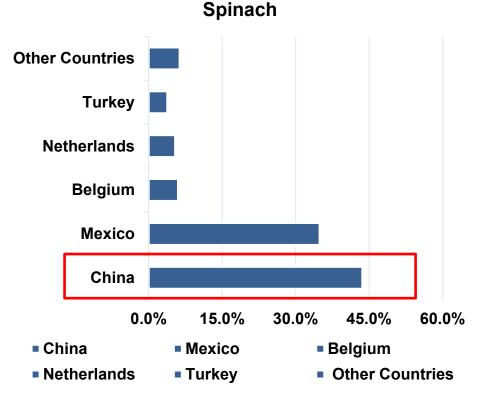
US Imports of Frozen Vegetables 4-year Average Through 2022

Percent of U.S. import sources by volume



US Imports of Frozen Vegetables 4-year Average Through 2022

Percent of U.S. import sources by volume



Other Countries Guatemala Spain Belgium Poland Canada 0.0% 10.0% 20.0% 30.0% Canada Poland Belgium Guatemala Other Countries Spain

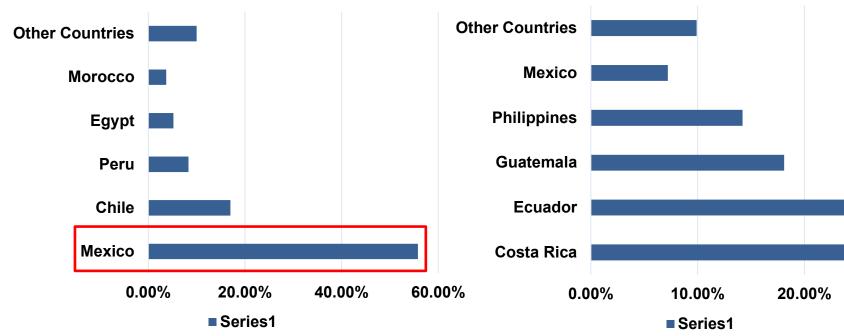
Green Peas

Source: USDA

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US Imports of Frozen Fruit 4-year Average Through 2022

Percent of U.S. import sources by volume



Strawberries



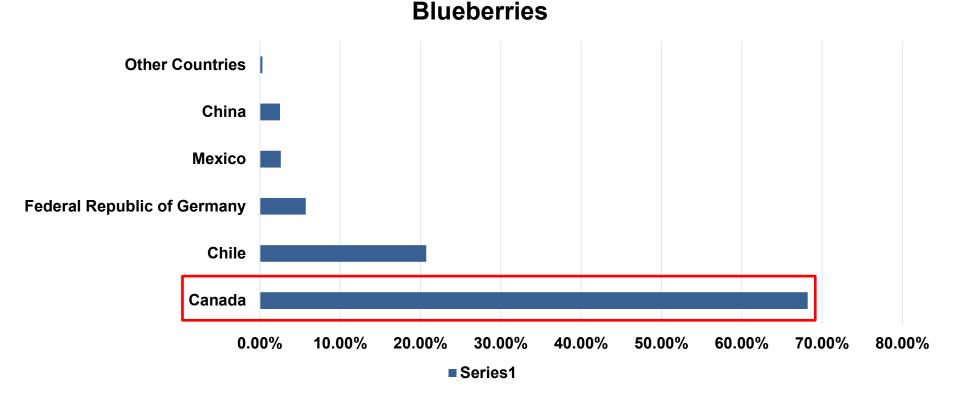
30.00%

Bananas

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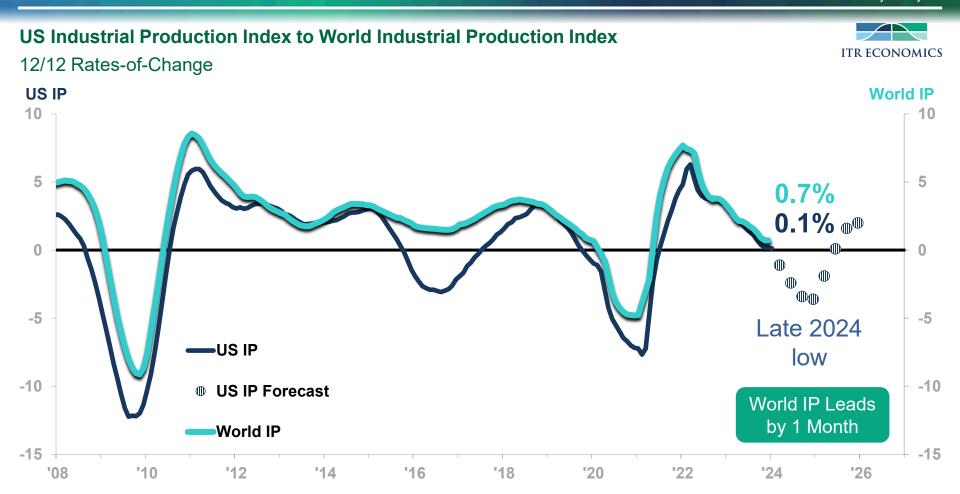
US Imports of Dried Fruit 4-year Average Through 2022

Percent of U.S. import sources by volume



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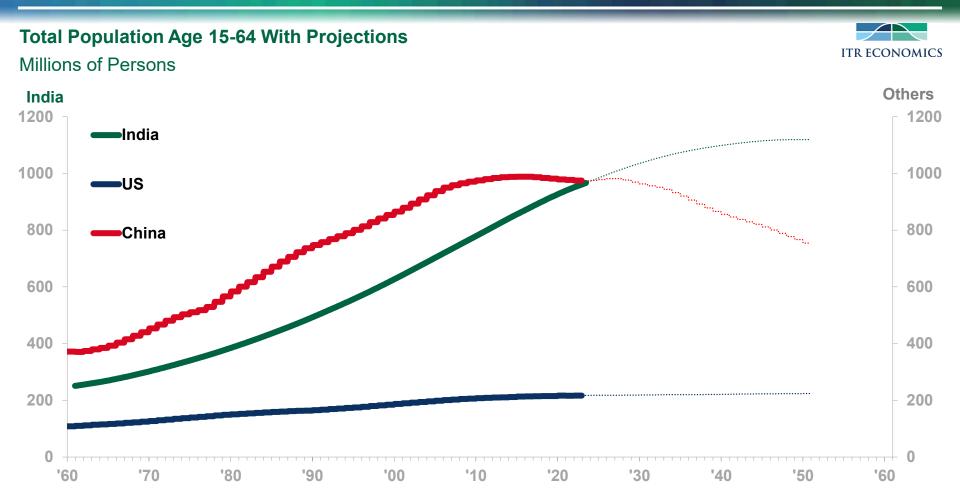
Strong Cyclical Relationship

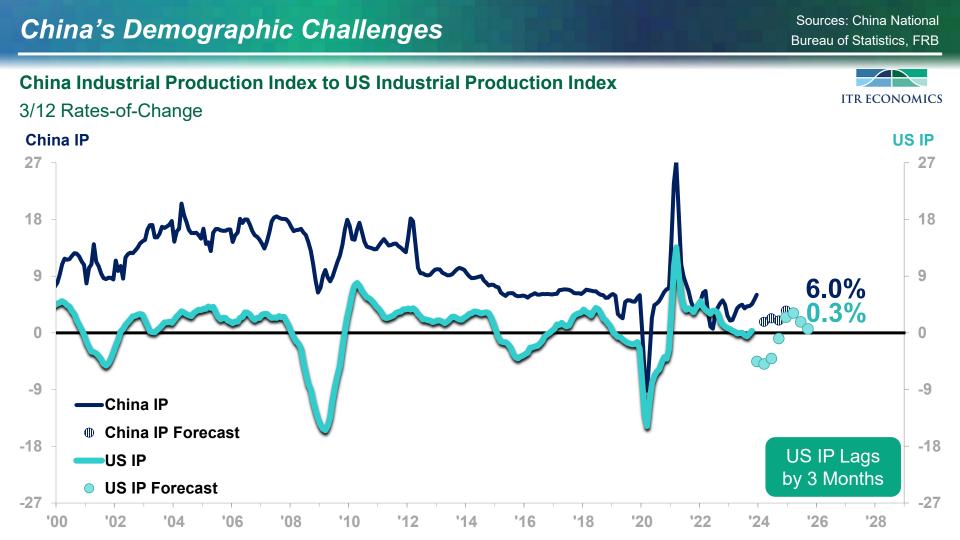


The Global Economy At-a-Glance

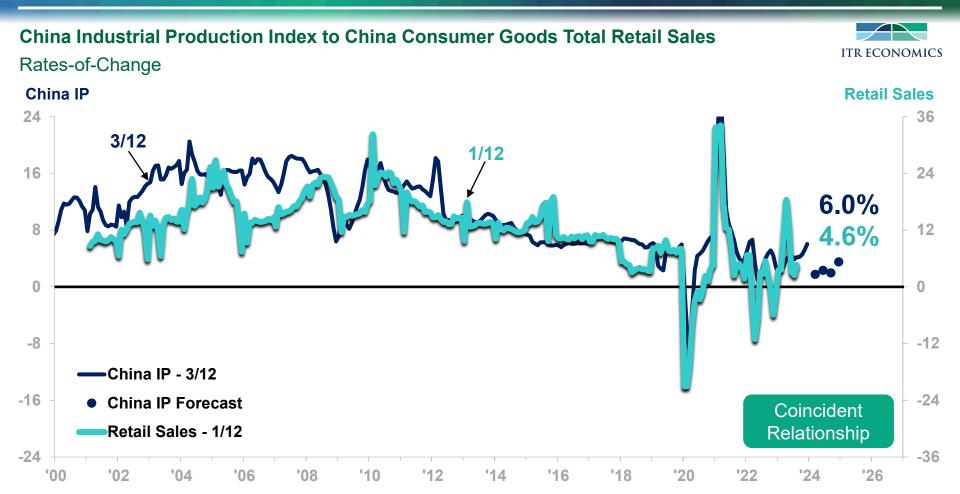
	Historical Historical		Current		ITR ECONOMICS	
	12/12	12MMA	12/12	2024	2025	2026
Canada Industrial Production	\sim		0.0	-1.7	2.8	4.0
Mexico Industrial Production Index	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		3.9	-2.6	1.5	1.9
Brazil Manufacturing and Mining Industrial Production Index	NA		0.0	-0.7	-0.1	1.8
Western Europe Industrial Production Index	m		-1.5	-1.0	2.1	0.8
Eastern Europe Industrial Production Index	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		-2.4	-1.5	4.7	3.7
India Industrial Production Index	\sim		5.7	0.9	4.0	1.8
China Industrial Production Index	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		4.4	2.4	3.5	2.7

India is Now the Most Populous Country

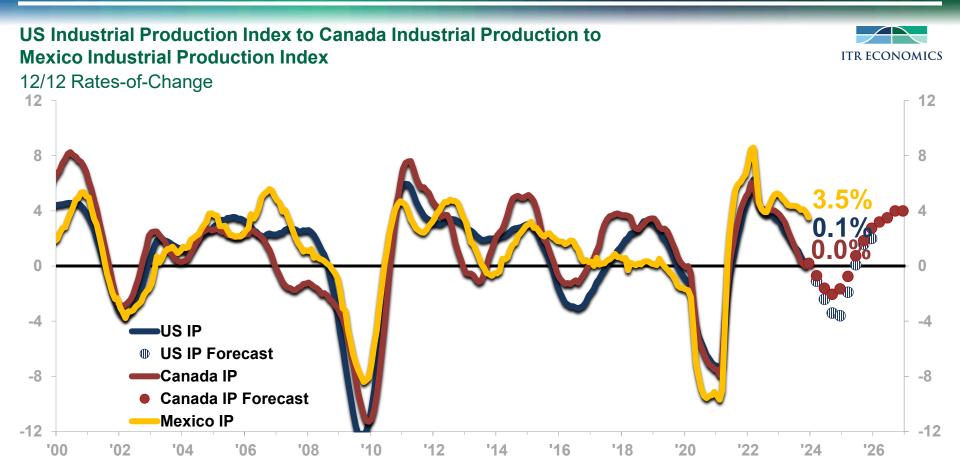




Over a Billion Consumers Who Sometimes Don't



Strong Correlation Between North America Trading Partners Sources: FRB, Statistics Canada, Mexico National Institute of Statistics and Geography





Sources: Chile National Institute of Statistics, Peru National Institute of Statistics and Information Science, Turkish Statistical Institute, Netherlands Bureau for Economic Policy Analysis

Indicator	12/12	Phase	3/12	Phase
Chile IP	-0.4%	Α	3.9%	С
Peru IP	-6.6%	D	-4.8%	Α
Turkey IP	0.9%	В	0.7%	С
Middle East & North Africa IP	-0.9%	D	-3.3%	Α
Ecuador GDP	3.2%	С	1.0%	С











China is becoming more of a problem going forward with mounting risks

Europe in recovery in 2025

➡ Nationalism is the long-term play

Next Steps

 Nationalism brings opportunities for shorter supply chains and new business



The US Economy



Future US Bond Yields

'05

'10

'15

'20

Source: FRB

16

12

8

0

'30

4.32%

25

Bond Yields

'90

'95

'00

'85

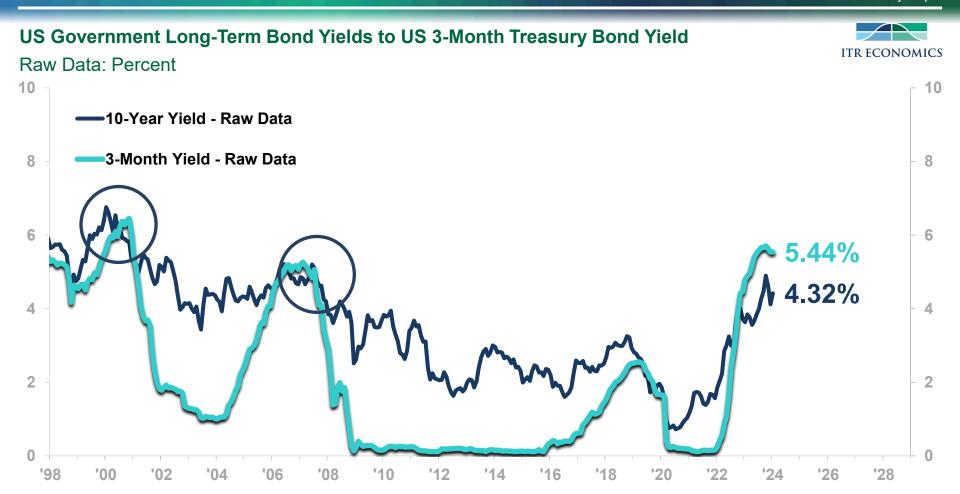
16

12

8

Inverse Yield Curve in Place: Business Cycle Decline Ahead

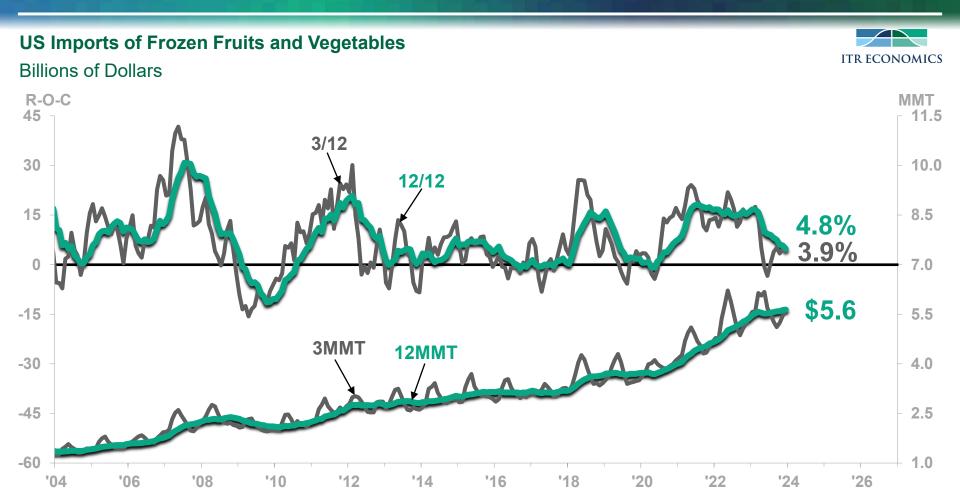
Source: US Treasury Dept.



Recession in 2024

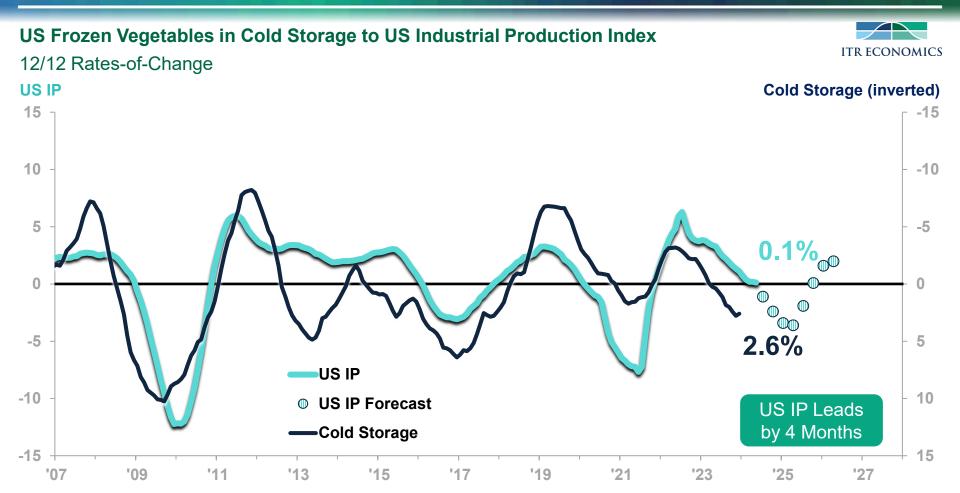


Slowing Demand Will Likely Contribute to Further Slowing Growth Source: US Census Bureau



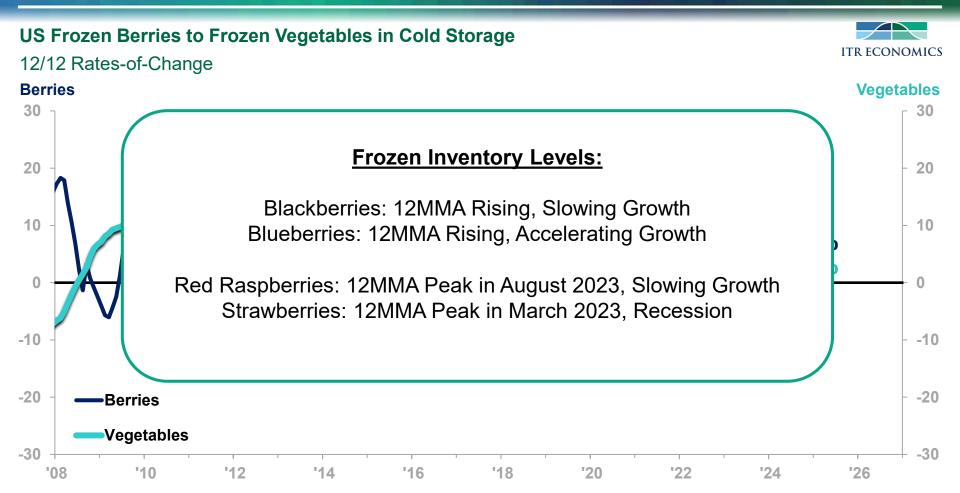
Inventory Levels Rising as Demand Slows, Monitor Storage Costs

Sources: USDA, FRB



Frozen Berries Experiencing Signs of Inventory Glut

Source: USDA

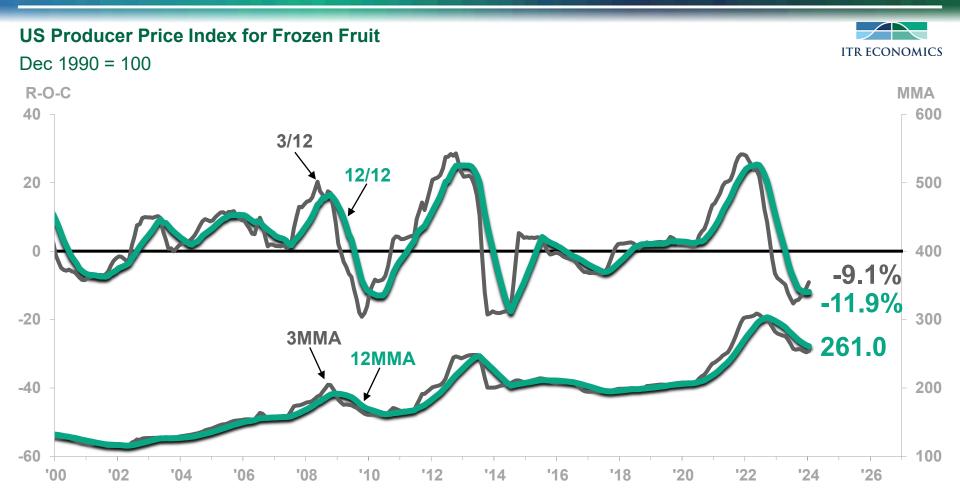




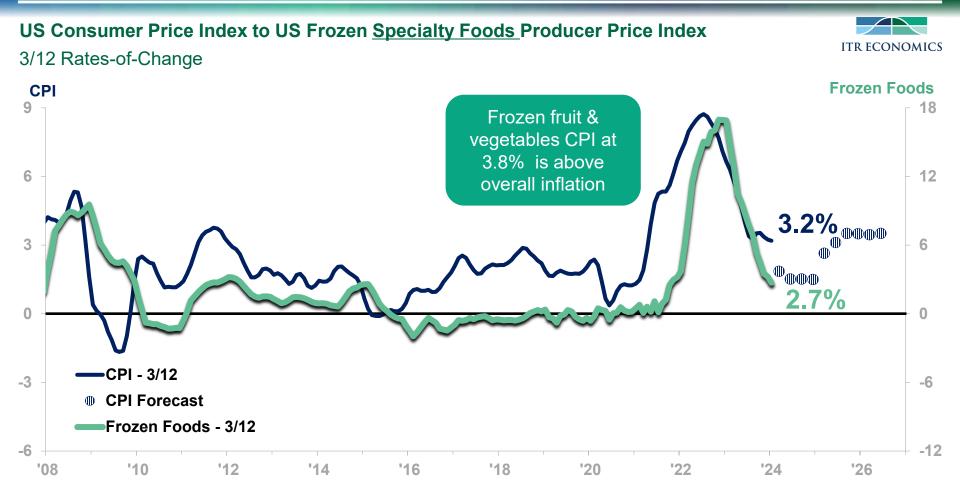
Inflation Trends



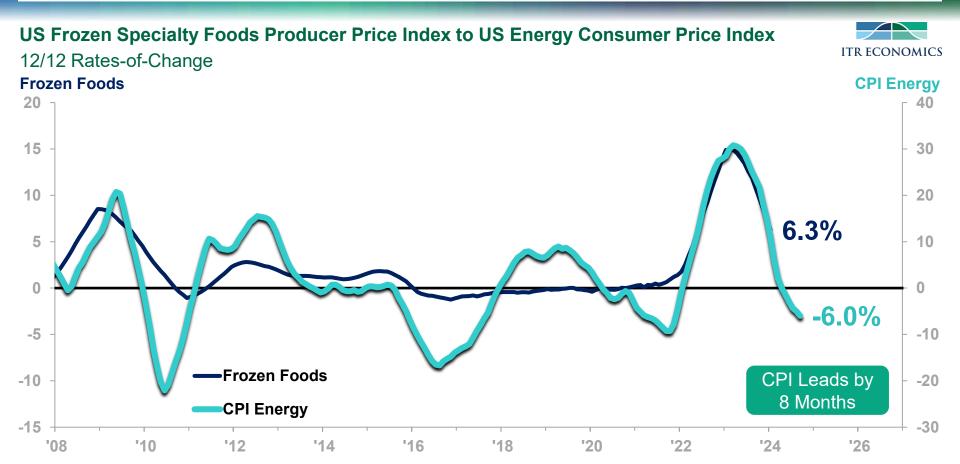
Producer Prices for Frozen Fruit Are Soaring



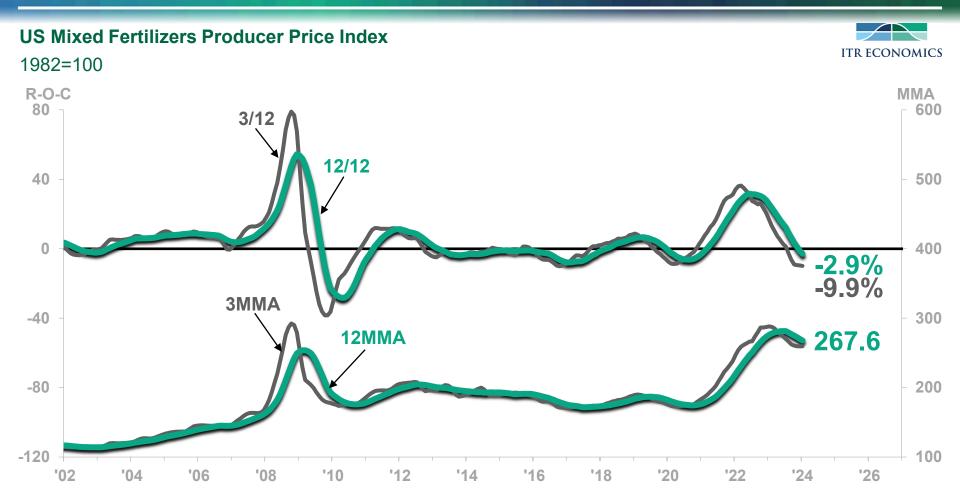
Specialty Food Inflation is Less Than Overall Inflation



Energy Price Deflation Suggest Downside Pressure on Food Prices



Fertilizer Costs Decrease; Repair Margins





- Disinflation and deflation will characterize 2024 with an attendant easing of wage inflation.
- Expect interest rates to ease lower in 2024 and likely early 2025.

- Service sector expected to hold up better than private manufacturing in 2024.
- Fiscal policy and high corporate cash levels are a buffer for the economy.

- Assess cash needs
- Maximize competitive
 advantages
- Think about expanding the asset classes you are invested in and plan to pivot hard in 2028 – 2032.

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